



Undergraduate Program

Family Medicine Electives & Selectives

Supervisor Manual

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http://www.dfcm.utoronto.ca/teaching-medical-students

Table of Contents

Fam	nily Medicine Electives & Selectives1
Und	lergraduate Program1
1.	Message from the Leadership Team
2.	Introduction to Supervising Family and Community Medicine Electives and Selectives
3.	Objectives for Family and Community Medicine Electives/Selectives & the Can MEDS-FMU
4.	The Mechanics of Undergraduate Electives and Selectives
5.	Faculty Appointments and Promotions7
6.	How and What to Teach7
7.	Practical Tips for Organization and Time Management9
<i>8.</i>	Virtual Supervision9
9.	Site Visits Program
<i>10.</i>	Remuneration
11.	Undergraduate Education Resources
<i>12.</i>	Teaching Tools
Арр	endix 1 Clinical Assessment
Арр	endix 2 Professionalism Evaluation
Арр	endix 3 Learner Assessment of Clinical Teacher (LACT)
Арр	endix 4 Tips for Supporting Students in Distress 21
Арр	endix 5 Teaching Log
Арр	endix 6 Sample Learning Contract
Арр	endix 7 Sample Memo 25
Арр	endix 8 Preceptor Payment Program Guidelines

1. Message from the Leadership Team

Thank you for agreeing to be a preceptor in Undergraduate Family Medicine Program. Your experience is highly valued and we appreciate you sharing it with our medical students. Many students comment that their reason to pursue a career in Family Medicine is directly due to the positive experiences they have had in Electives and Selectives. Good role models are one of the most important decision tools for medical students when it comes to future career choice.

We are aware of the challenges you face in incorporating teaching into your hectic practices. Your enthusiasm and dedication to teaching are helping shape our future family doctors and colleagues who will work with family physicians.

This manual will serve as a helpful guide for teaching in the Electives and Transition to Residency (Selectives) Programs. It contains an overview of the programs, objectives, references, as well as practical teaching tools you can incorporate into your teaching.

If you have questions or further assistance, please contact us, or the Undergraduate Program Assistant at <u>familymed.undergrad@utoronto.ca</u>.

Thank you again for your contribution to medication education and we look forward to working with you.

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2. Introduction to Supervising Family and Community Medicine Electives and Selectives

What are Electives?

The electives course is a mandatory part of the Undergraduate Curriculum. Students complete a minimum of 13 weeks of electives, the majority of which take place between September and December of fourth year. Learners set up their individualized elective experiences, typically 2-4 weeks, through an online registration system (MedSIS). Third year students have the option of 2 weeks of elective time in May and June.

The program provides students the opportunity to explore career possibilities, to gain experience in aspects of medicine beyond the core curriculum, and to study subjects in greater depth.

What is Transition to Residency and what are "Selectives"?

The 14-week Transition to Residency (TTR) course occurs during the final 14 weeks of the MD Program and is designed to bring together and build upon many of the concepts students have learned about functioning as doctors. Students have independent and classroom-based learning activities, in addition to clinical placements (known as Selectives). As a faculty member, you will support our students by acting as supervisors in the clinical placement portion. There are no assignments to mark.

A Selective is the clinical placement during the TTR course. It differs from an Elective in that Electives generally are not aligned with a specific course or curriculum. In the case of TTR, students are using the clinical placements of Selectives to gain in-depth experiences of the concepts taught in the "Central" teaching weeks of the course. Selectives are 2 weeks in length, taking place between January and April.

3. Objectives for Family and Community Medicine Electives/Selectives & the Can MEDS-FMU

The objectives for the Family and Community Medicine Placements are as follows:

- 1. To provide opportunities to explore family and community medicine as a career
- 2. To gain experience in aspects of family and community medicine beyond the core curriculum
- 3. To have the opportunity to study aspects of family and community medicine in greater depth
- 4. Bring many different areas of knowledge and skill together as they get ready for the increased responsibility of PGY1 programs

Many of you may recall the Four Principles of Family Medicine:

- 1. The family physician is a skilled clinician.
- 2. Family Medicine is a community-based discipline.
- 3. The family physician is a resource to a defined practice population.
- 4. The patient-physician relationship is central to the role of the family physician.

Although these concepts continue to guide our training of family physicians, medical education is guided by competency-based curricula. Student objectives are considered within the context of the CanMEDS competencies. In keeping with the unique approach that Family Medicine takes towards the whole patient (patient-centered vs. disease-centered care), The College of Family Physicians Section of Teachers created *the CanMEDS-FMU: Undergraduate competencies from a family medicine perspective* (CanMEDS-FM 2019), describing learning objectives using this same framework.

The CanMEDs-FM competency framework applies to all family physicians regardless of practice type, location or population served and defines the abilities needed by family physicians across the education continuum. The <u>CanMEDS-FM 2019</u> framework includes an emphasis on generalism, cultural and patient safety, as well as quality improvement.

The seven CanMEDS-FMU roles are:

- The Family Medicine Expert
- The Family Medicine Communicator
- The Family Medicine Collaborator
- The Family Medicine Leader
- The Family Medicine Health Advocate
- The Family Medicine Scholar
- The Family Medicine Professional



CanMEDS-Family Medicine

Elective Bookings: Descriptions of each elective are found in the Undergraduate Medicine Electives Catalogue: <u>http://medsis.utoronto.ca/electives/.</u> Students independently arrange placements based on this information. **Students must send an official request for approval through MedSIS**. Supervisors can approve and comment on these requests in response to the MedSIS email request. Please try and respond to elective requests within 2 weeks so students can secure their electives in a timely manner.

Selective Placements: Selectives are assigned in a match system. Annually, you will be asked for your availability, which is then entered into the course catalogue. Students review the placements and rank their interests of all specialties (including family medicine) before the match takes place.

Elective/Selective Attendance: Students are expected to complete 9-10 half days per week, not including weekends unless on-call. They may have a half day off to catch up on dictations/charts or another structured activity not necessarily related to patient care (reading labs/reports) or shadowing allied health. Requests for time off require prior approval by the supervisor and the Electives/Selective Offices. Students should submit their <u>absence requests</u> to the university, including for unplanned absence due to illness.

Students must advise site preceptors or placement contacts of elective and selective cancellations no less than 6 weeks prior to the start date. Non-compliance with this policy is considered a professionalism lapse against the student and should be reported to the Electives Coordinator (<u>electives.uoft@utoronto.ca</u>) or TTR Coordinator (<u>ttr.ume@utoronto.ca</u>).

We know it can be challenging to predict your schedules so far in advance. Please provide as much lead time as possible if you must cancel a student placement. Notify your student and the electives or TTR coordinators so we may assist.

Student Assessments

Formative student assessments are designed to provide the student with useful feedback during a learning experience and may be organized informally. Such assessments must be free of threat, as the aim is to get the students to reveal their strengths and weaknesses rather than to disguise them. We encourage you to give regular feedback to your students so that they may direct their learning activities appropriately. Feedback sessions are most helpful when they are scheduled and both parties set goals and objectives.

Summative student assessments are formal, carry academic weight and are designed to help make decisions about a student's competence. Supervisors are asked to complete a Clinical Assessment Form (Appendix 1) and Professionalism Form (Appendix 2) at the end of each placement. Both are to be completed on MedSIS. This form allows you to document any lapses in professionalism amongst the students. If you are unsure if there has been a lapse in student behaviour, please feel free to contact us for further discussion.

Preceptor Evaluations

At the end of their placements, students are expected to complete a preceptor evaluation, recently changed to the Learner Assessment of Clinical Teacher (LACT) (Appendix 3). The form was developed to address concerns including inconsistency of evaluations across courses, unclear feedback and low number of assessment forms clinical teacher receive. It is used to assess all clinical teachers across various courses and years of study, including post-graduate learners (i.e. residents). There are future plans to amalgamate evaluations across courses to reduce wait times in receiving Teaching Effectiveness Scores. As it is mandated, those who do not complete a LACT may face a professionalism lapse. As per the longstanding University policy, summaries cannot be released until there are at least 3 evaluations that can be collated to preserve anonymity.

There is evidence that a personal appeal by a preceptor is the best predictor of the student completing an evaluation of their preceptor. At the end of your time with them, it may help in the future if you remind your students to complete your preceptor evaluation, highlighting the importance of it to you personally, and for your teaching portfolio, and thank them for their time in providing the feedback.

The Student in Academic Difficulty: Occasionally the supervisor may encounter a student with academic or attitudinal difficulties. These cases should immediately be brought to the attention of the Electives Director, <u>Dr. Kimberley Kitto</u> and for Transition to Residency <u>Dr. Kien Dang</u>.

Student Wellness: Student well-being and the creation of a supportive learning environment is a priority of the DFCM. See Appendix 4 for Tips for Supporting Students in Distress.

Insurance: University of Toronto Clinical Clerks are covered under the University of Toronto's Comprehensive General Liability Insurance policy against legal liability, including medical malpractice liability, arising out of the performance of the learner's duties. The College of Physicians and Surgeons of Ontario has produced guidelines concerning services clinical clerks may provide: <u>Professional Responsibilities in</u> <u>Undergraduate Medical Education</u>.

Visiting Students: All visiting MD students attending must apply through the <u>AFMC</u> (Association of Faculties of Medicine of Canada) portal to seek and book electives. Liability and Insurance Coverage must be confirmed, hence, these electives must be authorized through the official channels. There are no visiting students for Selectives. If you have any concerns regarding non-U of T students, please contact the Visiting Electives Administrators: <u>medicine.electives@utoronto.ca</u> International Student Inquiries: <u>medicine.intelective@utoronto.ca</u>.

5. Faculty Appointments and Promotions

As teachers of Family and Community Medicine for the University of Toronto, you must apply for and receive a faculty appointment. Most preceptors hold the academic rank of *Lecturer*. In addition, longstanding and consistent excellence in education, research or creative professional activity may make you eligible for promotion to *Assistant Professor*. The procedure for such a promotion requires careful preparation of a detailed promotions dossier including a teaching log. We have included a sample teaching log form you may use for this documentation (Appendix 5). If you are interested in learning more about junior promotion, contact your Hospital Program Director or Faculty Development Lead. If you are a community preceptor without a hospital appointment, you may contact Dr. Jane Chow for further information. For a detailed description of the promotions process to *Assistant Professor*, please visit the departmental website: http://www.dfcm.utoronto.ca/junior-promotion

6. How and What to Teach

It can be overwhelming at the outset particularly for the novice teacher to know how or where to begin with a student. A few useful teaching tools and tips have been summarized below to assist you in the process.

Develop a Learning Contract (see Appendix 6)

A learning contract can be a useful tool to help focus the student's experience. You and your student should spend a few minutes at the start of the placement to draw up a written learning contract.

- 1) First, help the student define his or her objectives:
 - These might be different for each student.
 - They should be specific, achievable and concrete.
 - They should include areas where the student needs more experience.
 - If the student isn't sure of objectives you can help identify needs by reviewing his or her training to date, and identifying any special areas of interest.
 - It is helpful to divide the objectives into categories of knowledge base, skills (interviewing skills, procedures, examination techniques), and attitudes.
- 2) Next, develop together a plan of action and clearly define responsibilities in order to meet the objectives.
 - Decide what type of patients the student should see.
 - Make some suggestions of where the student can find information and identify available resources.

- You may also choose to define a special project such as developing an approach to a clinical problem, or studying a particular topic.
- 3) Finally, set dates to review performance and to check if objectives are being met. This should occur at least once during the rotation and of course at the end.

Topics to Cover

What topics to cover depends on the learning contract. These are some areas to consider:

The Family Medicine clerkship program hosts all of their curriculum on a website called the Hub. This resource is open access. All U of T medical students are familiar with this website as they used it in their clerkship. It can be accessed here to go over topics seen in Family Medicine: <u>http://thehub.utoronto.ca/</u>.

Other topics that can be discussed include;

- Focused history, physical, differential diagnosis, plan
- Common illnesses
- · Illness prevention, health promotion and screening
- MD/patient relationship
- Clinical epidemiology and natural history of disease
- Critical appraisal of medical literature
- Cost effectiveness
- Health policy/quality assessment
- Documentation of the patient encounter (S.O.A.P. Notes)
- Medical record keeping (paper and <u>EMR</u>)
- Telephone advice
- Ethics
- Social Identity

Teaching Techniques

Students are often inundated with facts and figures and may find it difficult to sort through the information overload. You can focus their knowledge by highlighting key issues in the clinical setting. You can create a *need to know* by showing the importance of something in its real life context. Be ready to seize *teachable moments* when a clinical situation arises, or when the student observes something or makes a mistake. Adult learners learn best when they can <u>share responsibility for their learning</u>.

There are many different strategies for office teaching. We offer a few examples and encourage you to try many different strategies to determine what works best for each individual student.

Exposure/ Observation. The student follows her/his supervisor from patient to patient at the normal pace of the practice. Before starting in the office, the student will be asked to watch for certain aspects of the principles of family medicine. For example, on the first day the student may be asked to identify how the physician uses resources in the community to help the patients, or to identify elements of prevention/screening in the practice. On the next day, he/she may be asked to focus on the doctor/patient relationship, or to think about the effect of continuity of care in a particular situation and the family physician's role. The exposure model can be effective, especially to meet the goal of exposing the student to the discipline of family medicine. This technique should only be used for short periods of time (1/2 day or a few patients) as most electives/selectives are in 4th year and have seen patients independently for some time

In-depth approach: allows the student to see the patient alone, do the entire history/physical, and attempt to formulate a diagnosis and treatment plan. This process is more or less extensive depending on the problem. The supervisor can then discuss the case with the student outside the room, formulate a plan and then enter together. Alternatively, the supervisor can rejoin the student and patient, and the student can present the case to the supervisor with the patient present. In this second method, the patient acts as a control and ensures that the student has grasped the problem. In either case, the supervisor may repeat part of the history/physical to verify findings and then implements a plan of action for treatment after discussing it with patient and student.

This model should also move at the pace of the practice if possible, with the supervisor seeing patients concurrently with the student. The supervisor will choose appropriate patients, based on the student's needs as identified in the learning contract. As much as possible the student should be involved in the follow-up of a patient they have seen. This involvement might include rebooking patients when the student could see them again, and checking results of lab work and other investigations.

Modified <u>problem-based learning model</u>: This models allows the supervisor to see a full office while the student is present. The student sees two to three patients per half-day, with certain learning goals in mind. The patients may be scheduled specifically to see the student or they may be chosen from the existing list. After the patient interview, the student may independently research a topic coming out of the interview, using office time or at home.

Remember, we often 'teach' students in a manner that we would like best if we were the student. Students may have a different learning style than we do. We encourage you to ask your students about strategies that work best for them.

Setting

Teaching often takes place in the office setting, but the supervisor is encouraged to take the student to the emergency room, chronic care hospitals, home visits, obstetrical deliveries, or any other clinical activity in which they are involved.

A Multidisciplinary Experience

Family physicians practice amongst a team in their community. Supervisors are encouraged (depending on the length of the placement) to have the student spend time with other health professionals such as the office nurse, public health nurse, social worker or local pharmacist.

7. Practical Tips for Organization and Time Management

Community physicians may be concerned about the impact students will have on their busy practices. It is true that teaching does involve extra time, but there are some steps that may streamline the process.

Prepare patients ahead of time that they may be asked to see a student. It is helpful to hang a notice in the waiting room to inform patients that this is a teaching practice. This information can also be included in a practice brochure or memo (see Appendix 7) presented to new patients. The office receptionist may inform patients in advance that there is a student working that day.

Finding time to facilitate learning opportunities can be a challenge. You can squeeze the teaching in before the first patient, at the end of the day between patients, or at lunch. Some supervisors schedule gaps in the bookings to catch up on teaching. Have students see patients who may take a long time such as chronic patients, or periodic assessments, or have students see walk-in or urgent patients who have been added on.

Students can improve efficiency such as update the cumulative patient profile, organize and review complicated charts, prepare consultation requests, and phone patients or consultants, to name a few. They may need some guidance if they have not done this before. These strategies can actually free up the supervisor to see patients or get other work done.

8. Virtual Supervision

During the COVID-19 pandemic, physicians had to quickly learn how to provide virtual patient care. Supervision of medical students also required a shift to virtual modalities (Telephone/Video). We understand that your practice may be a blended model of in-person and virtual care. This dual approach to patient care is now the ideal learning environment for our future family doctors. Many resources are available to assist you. <u>https://www.dfcm.utoronto.ca/virtual-teaching-and-supervision</u>, <u>Educational Resources for Faculty</u>.

9. Site Visits Program

This program was developed to allow us to liaise with all our community sites and provide educational needs and individualized faculty development needs to our community preceptors. We acknowledge the time, effort, and excellence in teaching you provide medical students and we want to ensure you feel connected with the Department and armed with the right tools to effectively supervise, teach, and provide feedback. In addition, we enjoy taking a tour of the site to assess the learning environment and opportunities for our students. Site visits are usually made every 3-5 years. We look forward to meeting all of our preceptors.

10. Remuneration

A Community Preceptor Funding Program is administered through the PostMD Office. Funds are received through an agreement with the MOHLTC. Community doctors may be entitled to a maximum of \$1,000 per learner, per 4-week block. Payments are distributed quarterly. You must have a Faculty Appointment to be renumerated. Please note that payments are received only for supervision of UofT medical students, not visiting students. Please see Appendix 8 for further details.

11. Undergraduate Education Resources

Faculty Development

Faculty development is the acquisition of new skills to help achieve career progression and growth, thereby enabling one to contribute to their career in a meaningful way.

We want to help you achieve your faculty development goals. Here is the link <u>http://www.dfcm.utoronto.ca/faculty-development</u> to the Faculty Development homepage. If you are interested in contacting your Faculty Development Lead, please search <u>http://www.dfcm.utoronto.ca/find-your-faculty-development-lead</u>. Your Faculty Development Lead can provide details and advice about promotions, mentorship, faculty development events, awards, funds, or your Professional Development Plan, to name a few. If you do not have a Faculty Development Lead, please contact Dr. Jane Chow <u>jane.chow@utoronto.ca</u>.

Workshops

A number of faculty development activities are offered by the DFCM. They include the **Undergraduate Preceptor Education Evenings** and the Annual DFCM Conference.

Interprofessional Applied Practical Teaching and Learning in the Health Professions (INTAPT)

INTAPT is structured as a 10-day interactive online longitudinal course and fosters excellence in clinical teaching by providing clinician teachers and educators with the foundational competencies and skills to develop and teach educational programs. The course examines the theoretical bases for, and current issues in clinical education and applications to real life teaching. This is a survey course in clinical education and is a popular starting point for those considering a larger certificate or graduate studies program. For more information, visit our website https://www.dfcm.utoronto.ca/intapt or contact familymed.grad@utoronto.ca.

Clinical Teacher Certificate

This four-module program's goal is to provide advanced training in Health Professions Education for interdisciplinary faculty members who want to increase their teaching effectiveness. It is suitable for part-time teachers at all career levels; new, mid-career and seasoned. The two required courses examine the theoretical base and current issues generic in clinical education and applications to real life teaching. For more information visit our website http://www.dfcm.utoronto.ca/ctc or contact familymed.grad@utoronto.ca.

Academic Fellowship

The DFCM Academic Fellowship program is designed to provide academic training or preparation for faculty with an emphasis on teaching, professional leadership and critical appraisal. Faculty may join this program on a part-time or full-time basis. For information, contact <u>familymed.grad@utoronto.ca</u>

Graduate Studies

The DFCM also offers two unique graduate studies degrees intended to strengthen the practice of family medicine and primary care by developing leadership, teaching and research skills of the practitioners. MScCH (FCM) and the MPH (FCM) are designed for practicing health professionals who are or can reasonably expect to become teachers and leaders in their professional fields. For information, visit our website http://www.dfcm.utoronto.ca/graduate-studies or contact familymed.grad@utoronto.ca

Basics Program

Whether you are new to the department or a seasoned faculty member, connect with the people and resources at DFCM through the Basics faculty development workshop series. You will gain access to valuable tools at each stage of your career. These workshops are tailored to the specific needs of family medicine teachers and also provide opportunities for networking. Choose from: Basics for New Faculty, Beyond Basics, Leadership Basics, Wellness and Resilience Series, Scholarship Basics - An Introduction to Education Scholarship. For more information, visit our website http://www.dfcm.utoronto.ca/landing-page/faculty-development or contact pd.familymed@utoronto.ca

B.P.E.R. Rounds

Best Practice in Education Rounds (B.P.E.R) are a weekly accredited group learning activities held Tuesdays at 12pm. These presentations originate from St. Michael's Hospital, and are video cast to a number of GTA hospital locations as well as by direct webcast, and through the use of the Periscope App. BPER focus on topics of special interest to faculty involved in teaching and education. Past years presentations are archived on their website. BPER is co-sponsored and organized by the Centre for Faculty Development and <u>The Wilson</u> <u>Centre</u>. Further information can be found at <u>https://centreforfacdev.ca/best-practice-in-education-rounds</u>.

Teaching Tools

The University of Toronto libraries provide many services to support your research, teaching, and learning. As a U of T faculty member, you have access to electronic resources, full text articles, and mobile resource available through https://gerstein.library.utoronto.ca

The Hub

The Hub Family Medicine is an online guide created to address students' need for up to date, relevant and distilled resources for clinical reference and study during the Family and Community Medicine clerkship rotation. The Hub is designed to provide references and resources for all core objectives for the course, and it should be used to complement the clinical experiences and seminars that students encounter during their rotation. <u>http://thehub.utoronto.ca/family/</u>

Physician Wellness and Mentorship

Whether you seek guidance from a mentor or desire to foster a relationship with a promising mentee, our mentoring resources are here to help. <u>https://www.dfcm.utoronto.ca/mentorship</u>

OMA Physician Health Program: A confidential service providing assistance on issues such as stress, burnout, mental health, and substance use issues, to both physicians and their families. Please visit their website for more information.

Every Doctor: Healthier Doctors=Healthier Patients: Written by Dr. Michael Kidd and Dr. Leanne Rowe, this book provides advice on how to thrive in medicine at a time of massive advances and changes in global health systems and medical services.

One Minute Preceptor

The One-minute Preceptor: Shaping the Teaching Conversation. Neher, Jon O. & Stevens, Nancy G. <u>Family Medicine 35(6), June</u> <u>2003</u>.

- 1. Get a Commitment
- 2. Probe for Supporting Evidence
 - 3. Teach General Rules
- 4. Reinforce what was done right
 - 5. Correct Mistakes

1. GET A COMMITMENT:

- Find out what the learner thinks is going on
- What do they want to do now?
- For early learner might be a commitment about how to figure out the diagnosis for more advanced learners might be about how to manage situation.

2. PROBE FOR SUPPORTING EVIDENCE:

- Find out how the learner arrived at the commitment
- What factors did they consider in making that decision?
- Helps to understand their clinical reasoning and evaluate knowledge base

3. TEACH GENERAL RULES:

- Clinical pearls
- Summary of key features of a diagnosis
- Don't try to teach everything on one case
- If knowledge is lacking can assign reading or plan review session

4. & 5. REINFORCE WHAT WAS DONE RIGHT/CORRECT MISTAKES:

- Should be:
 - i. well timed
 - ii. expected
 - iii. case specific
 - iv. behaviour focused
 - v. descriptive rather than evaluative
- Label it as feedback

SNAPPS

SNAPPS: A Learner-centred Model for Outpatient Education. Wolpaw, Terry M et al. Academic Medicine 78(9), September 2003.

- 1. Summarize history & findings
 - 2. Narrow the differential
 - 3. Analyze the differential
 - 4. **P**robe the preceptor
 - 5. Plan the management
- 6. Select an issue for learning
- 1. SUMMARIZE BRIEFLY THE HISTORY AND FINDINGS:
 - a. Should be condensed, concise summary of relevant information
 - b. Preceptor can probe for further details as needed
- 2. NARROW THE DIFFERENTIAL TO 2-3 RELEVANT POSSIBILITIES:
 - a. Should focus on most likely possibilities
 - b. Similar to "Make a commitment" step in One minute preceptor
- 3. **ANALYZE THE DIFFERENTIAL** BY COMPARING AND CONTRASTING THE POSSIBILITIES:
 - a. Learner should discuss how and why they ruled in/out a particular diagnosis
 - b. Teacher can identify knowledge gaps/ errors in clinical reasoning
- 4. **PROBE THE PRECEPTOR** BY ASKING QUESTIONS ABOUT UNCERTAINTIES, DIFFICULTIES OR ALTERNATIVE APPROACHES:
 - a. Learner driven educational discussion
 - b. Can discuss teaching point

5. PLAN MANAGEMENT FOR THE PATIENT'S MEDICAL ISSUES:

- a. Bringing steps 1-5 together to create a management plan
- 6. SELECT A CASE RELATED ISSUE FOR SELF-DIRECTED LEARNING:
 - a. Set learning objective
 - b. Try to make points specific rather than unfocused/general

Clinical Assessment

AVAILABLE

Tips for completing this assessment

Medical Expert/Skilled Clinician

	Unsatisfactory	Below Expectations	Meets Expectations	Exceeds Expectations	Outstanding	N/A
Knowledge (Basic Science and Clinical)	All or most aspects of knowledge base are observably lower than expected at this level of training; major gaps are present.	O Large gaps in knowledge base for stage of training.	O Displays adequate factual knowledge for level of study.	Comprehensive knowledge base; recognizes most issues; very few gaps identified.	O Displays medical knowledge far beyond level of training.	0
History Taking	Sketchy, incomplete, major omissions, lacks focus.	Often misses several aspects of history. Provides cursory detail. Poorty organized.	Usually complete, accurate and organized.	O Thorough, logical, complete, elicits some subtle historical points.	O Comprehensive, accurate problem identification and characterization, excellent interviewing skills.	0
Physical Examination	O Incomplete, misses obvious findings, major technical deficiencies, lacks focus.	O Physical examination skills are often less than adequate or inappropriate. Often unable to elicit most of the relevant findings.	Carefully done, most findings detected, technically sound, organized approach.	Complete, detects some subtle findings, sensitive to patient.	Very thorough, well-organized, all important findings detected, often finds subtle or difficult findings.	0
Diagnostic Test Interpretation	Grossly inappropriate use of diagnostic tests; unable to interpret or apply results.	Use of diagnostic tests often inappropriate. Often unable to interpret or apply results.	Usually orders appropriate tests for clinical scenario. Able to interpret and apply results of common investigations to patient care.	Consistently orders appropriate tests for clinical scenario. Able to interpret and apply results for nearly all common investigations.	Exceptional understanding of diagnostic tests. Able to apply that knowledge in patient care, even in challenging situations.	0
Problem Formulation and Management Plan (Clinical Judgment)	Assessments usually incomplete or inaccurate. Great difficulty generating differential diagnosis. Diagnostic and therapeutic plans incomplete and/or not logically derived from data.	O Assessments often incomplete or inaccurate. Limitations in ability to integrate data and arrive at differential diagnostic and therapeutic plans.	Able to solve common problems and generate reasonable differential diagnosis and management plan.	Consistently accurate and thorough in generating differential diagnosis and proposing plan. Able to integrate more complex issues and solve some uncommon problems.	C Exceptional judgment. Able to generate differential diagnosis, provisional diagnosis, and provide a thorough plan of management even for complex problems.	0
Technical and Procedural Skills	O Difficulty using proper techniques, inadequate knowledge of procedures; avoids procedural experience.	Techniques and skill often inadequate. Requires a great deal of assistance with basic procedures.	Completes some procedures well, reasonable knowledge of procedures.	Completes most procedures without difficulty, good understanding of risks and benefits, sensitive to patient.	C Technical expertise well beyond expected for level of study. Inspires confidence in patients.	0

Communicator/Doctor-Patient Relationship

Unsatisfactory

Meets

Exceeds

Outstanding N/A

		Expectations	Expectations	Expectations		
Communication with Patients/Families /Community	Remote, insensitive, little rapport. Lack of concern for patients and/or families. Unable to deal with common or routine situations.	Often has difficulty in establishing rapport and relating to patients and/or families. Often unable to deal with common or routine situations.	Conveys interest and concern for patients and/or families. Establishes rapport. Empathetic and respectful. Culturally sensitive. Uses non-verbal skills effectively.	Consistently able to effectively communicate with patients and/or families. Very effective in establishing rapport.	Exceptional ability to establish good rapport with patients and/or families, even in challenging situations. Exceptionally empathetic. Wins confidence and cooperation.	0
Written Records	Incomplete, disorganized, confusing, difficult to trace patient's problems and management.	Notes are often incomplete, inaccurate disorganized, or difficult to read.	Generally complete, accurate, legible and organized; reasonably good documentation of diagnosis, therapeutic plans and interventions.	Complete, logical, very clear, easy to follow, includes all important information.	Outstanding, conscientious and accurate record keeping, well- organized, intelligently written.	0
Oral Reports	Presentations usually disorganized, ineffective, incomplete, illogical, lots of errors.	Many omissions of relevant information, and/or inaccuracies. Often disorganized.	Reasonably clear, complete, accurate, occasional need to pose a few questions to complete or clarify.	Concise, clear, organized, accurate, facts presented in a logical manner.	Succinct, precise, relevant issues clearly delineated, conveys excellent understanding of complex issues.	0
Collaborator						
	Unsatisfactory	Below Expectations	Meets Expectations	Exceeds Expectations	Outstanding	N/A
Team Participation (Contribution within Interdisciplinary Team)	Uncooperative and poorly integrated team member.	Often uncooperative or poorly integrated into team.		Consistently makes extra effort to be part of the team in the provision of care.	Consistently offers to take on extra tasks to help the team provide effective care.	0
Leader						
	Unsatisfactory	Below Expectations	Meets Expectations	Exceeds Expectations	Outstanding	N/A
Awareness of and Appropriate Use of Healthcare Resources	O Unaware of appropriate use	O Often unaware of appropriate	Appropriately	O	O Exceptionally wise	0
	of health care resources.	use of health	health care resources and knows how to access these.	aware of the generally available health care resources and employs them in appropriate situations.	stewardship of available resources in the context of resource allocation and individual patient care.	
Health Advocate		use of health	generally available health care resources and knows how to access these.	generally available health care resources and employs them in appropriate	stewardship of available resources in the context of resource allocation and individual	
Health Advocate		use of health	generally available health care resources and knows how to access these.	generally available health care resources and employs them in appropriate	stewardship of available resources in the context of resource allocation and individual	N/A
Health Advocate Patient Advocacy	resources.	use of health care resources. Below	generally available health care resources and knows how to access these. Meets	generally available health care resources and employs them in appropriate situations. Exceeds	stewardship of available resources in the context of resource allocation and individual patient care.	N/A
	Unsatisfactory	Below Expectations	generally available health care resources and knows how to access these.	generally available health care resources and employs them in appropriate situations. Exceeds Expectations Consistently advocates on behalf of patients in an appropriate manner and in the	stewardship of available resources in the context of resource allocation and individual patient care. Outstanding Exceptional ability to advocate on behalf of patients in an appropriate manner and in the	
Patient Advocacy	Unsatisfactory	Below Expectations	generally available health care resources and knows how to access these.	generally available health care resources and employs them in appropriate situations. Exceeds Expectations Consistently advocates on behalf of patients in an appropriate manner and in the	stewardship of available resources in the context of resource allocation and individual patient care. Outstanding Exceptional ability to advocate on behalf of patients in an appropriate manner and in the	

			around cases.	on feedback.	. improveme	nt.
Contribution to Rounds, Seminars and Other Learning Events	0	0	0	0	0	0
N.B. Please note that unsatisfactory in any o	ne category w	ithin a comp	etency may b	e grounds fo	or a failing gr	ade
Overall assessment A rating of "Meets Expectations" or above is req	uired on this ite	em to be satis	factory in the	elective		
		Unsatisfactory	Below Expectations	Meets Expectations	Exceeds Expectations	Outstanding
Holistic judgement of the student's performance This overall rating is informed by, but not an ave ratings on the individual competencies		0	0	0	0	0
Comments						
Strengths:						
Suggestions for improvement:						
Professionalism form completed					No	Yes
					Ŭ	Ŭ
	Save	Submit				



Sample form only: Professionalism forms are completed on MedSIS



Assessment of Demonstrated Professional Behaviours

Preface: Assessment of student professional behaviour is organized according to six domains to reflect the important relationships and professional values of physicians. Each domain includes examples of behaviours that characterize the respective domain. Teachers are asked to assess students in each domain based on the student's learning activity. Teachers may indicate that they were not in a position to assess one or more of the professionalism domains.

Professional behaviours are assessed as a competency over all four years of medical training; this assessment represents one of many. Further details about the assessment of student professionalism the impact of a single assessment are provided in the MD Program's Guidelines for the Assessment of Student Professionalism.

Teachers are asked to use this assessment tool to discuss both areas where improvement is required and exemplary professional behaviour. Use of the comment section is encouraged for all learners and is required for any scores of 1 or 2. If the score was based on a critical incident, the teacher will be required to provide additional information.

For more information on how to complete the assessment of professional behaviours form, are summarized in an Introduction to Assessing Professionalism in the MD Program eModule.

Suspected breaches of academic integrity (e.g. cheating, plagiarism, etc.) are to be investigated and reported in accordance with the MD Program's academic integrity guidelines.

This form must be completed no later than six weeks following the end of the required learning experience (e.g., a small group session). Please contact the Course Director if you have any professionalism concerns about a student not documented within this period. Please see the MD Program standards for timely completion of student assessment and release of marks.

Professional Domains and Criteria	Meets very few applicable criteria or has significant deficiencies	Meets some applicable criteria with minor deficiencies	applicable criteria with	Meets most applicable criteria and is exemplary in some areas 4	Consistently meets all applicable criteria and exemplary in many 5	Was not in a position to assess N/A
Interactions with Patients and Essential Care Partners Uses effective verbal and non-verbal communication Shows respect for patients' time, space, and person (e.g., appropriate draping)						N/A
 Takes time to comfort the patient Navigates difficult or complex situations with empathy and sensitivity to the patient's lived experience Demonstrates respect for donated tissues/cadavers Establishes and maintains appropriate boundaries 	0	0	0	•	0	0
Reliability and Responsibility Fulfills obligations in a timely manner Manages transitions of care effectively Informs supervisor/colleagues when tasks are incomplete, mistakes or medical errors are made, or when faced with a conflict of interest Manages lateness or absence in accordance with policy/expectations Sam Arrives prepared for work, including 	O nple form only	O r: Professio	O nalism form	O s are comp	O leted on Mer	O

maintaining an acceptable standard of appearance and hygiene (e.g., scrubs for OR) Sample form only: Professionalism forms are completed on MedSIS · Actively participates in patient care activities and learning activities (e.g., rounds, family meeting, CBL/HSR/ Seminar, etc.) · Fulfills call duties and academic responsibilities (e.g, attending rounds, seminars, classes) Timely completion of MD Program and hospital registration requirements Growth and Adaptability · Accepts and provides effective feedback Incorporates feedback by demonstrating changes in behaviour Recognizes own limits and seeks appropriate help 0 Appropriately responds to 0 0 0 0 0 unanticipated changes in schedules, clinical responsibilities, and other work/ learning activities · Understands the importance of reconciling self-care and care for patients. Consults with others when challenges arise Relationships with colleagues, Maintains appropriate boundaries · Balances the needs of the learner and the group/team (e.g., group work, leaving early) · Collaborates effectively with team members (including physician colleagues, other health providers, Ο Ο other clinic/hospital staff, and patients/ families/essential care partners) Communicates effectively with Temerty Faculty of Medicine staff/faculty · Contributes to a psychologically and culturally safe learning environment · Demonstrates awareness and support for peers-in-need

Sample form only: Professionalism forms are completed on MedSIS

Upholding Student and Professional Codes of Conduct

 Accurately represents qualifications 	Sample form only	Professio	onalism forms	are comp	leted on Me	dSIS
 Uses appropriate language with patients, colleagues, and other staff Acts with honesty and integrity Employs effective conflict navigation strategies Respects confidentiality, privacy, and data stewardship Engages responsibly with social me and observes policies surrounding it use Promotes equity, diversity, and inclusion (e.g., race, gender, religior sexual orientation etc.) Uses appropriate strategies to acces and identify supports and pathways respond to unprofessional behaviou and unethical behaviours 	dia O ss n, to	0	0	0	0	0
 Recognize and Respond to Ethical Issue Recognizes when ethical issues in patient care arise and responds appropriately, including asking for additional support as needed Communicates effectively when differences in personal and professional values arise (e.g., termination of pregnancy, medical assistance in dying) Applies ethical reasoning skills when appropriate 	0	0	0	0	0	0

Comments

(mandatory) Please provide comments regarding any scores of 1 or 2. If the score was based on a critical incident, please complete the critical incident section below

Strengths:

Areas for improvement:

Did the professionalism issue involve a critical incident(ple form only: Professionalism forms are completed on MedSIS

No Yes

Appendix 3 Learner Assessment of Clinical Teacher (LACT)

TEMERTY FACULTY OF MEDIC UNIVERSITY OF TORONTO							
	Learner Asse	ssment of Clinical Ti	eacher (LACT)				
About your assessment of teache	ers						
 Based on the described encomes Feedback to teachers is an in Your assessments are confident of the second se	mportant professio			aries provided.			
How we will use the information							
 Ratings of 2 or less trigger at Teachers, sites and clinical d the learning environment. Aggregated data is used to e 	lepartments use te	acher assessme	nt to monitor,		<u></u>	teacher practices	and
Rating scale:							
 1-5 (low to high) Not Applicable (n/a) is permise Overall rating of 3 is the "Mini- 				ssessment for	m		
Teaching Format	Ambulatory/cli	nic 🗆	Diagnostics	Emer	gency	/urgent care	
	 Inpatient/ward Seminar/works Other (please) 	shop 🗆	Office Simulation	OperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOperativeOper	•	oom (i.e. phone, video))
Teaching contact Please estimate the amount of cont you had with the teacher using the description below:	act ^O shoi O <mark>Moc</mark> call Exte	rt OR shift) lerate (e.g. 2-4 o shift, 1-2 OR shi	clinics, 1 – 2 w fts, 1 – 2 weel clinics, 3+ wee	veeks in lab/mio	crosco	a few hours on-ca pe sessions, 1-2 o sessions, 3+ OR	on-
Assessment of Teaching							
		Poor	Unsatisfactory	Minimally Acceptable	Good	Superior	N
The teacher/faculty provides	effective	1	2	3	4	5 O	(
clinical teaching that stimul build knowledge and skills sa offering graded responsibility	ates learners to afely while	Ineffective, unavailable, or impediment to learning		Good learning support matched to ability levels		Superior educational experience responsive to learner's level	
Comments							
		Poor	Unsatisfactory	Minimally Acceptable	Good	Superior	N
	responsivo	1	2	3	4	5	0
The teacher/faculty created I	caponaive	Ineffective,	0	Respectful,	0	Excellent	

			D						-		
			Poor	Unsa	tisfactory		nimally eptable	Good	Superi	or	N/
	T ((((((((((1	0	2		3 〇	4	5		C
	The teacher/faculty was a positive role model for the learner as a clinician, teacher and professional.	caus or ne educ	r role model sing ineffective egative cational erience	0		Suitab model		0	Exemplary rol in all areas demonstrating highest standa	the	
	Comments										
			Poor	Unsa	tisfactory		nimally eptable	Good	Superi	or	N/
			1		2		3	4	5		
	The teacher/faculty created an effective learning climate providing clear expectations and balancing learning/teaching/assessments effectively.	set a expe addr	ottant to teach, appropriate actations, and ress learning ate issues	0		and ind learned respect approp expect	rs etfully with priate ations in a e learning	0	Enthusiastic, respectful, ani proactive in er positive climat effective learn learner needs regarding case	nsuring te and ing to	C
	Comments										
			Unsatisfac	ton	Weak Tea	abar	Acceptat		ood Teacher	Supe	rio
			Teache		weak lea	chei	Teache		oou reacher	Teac	
			1		2		3		4	ŧ	
site/le (i.e., o respo	RALL rating for this teacher/faculty at this ocation/time considering clinical teaching; respectful and nsive relationships and effective feedback; pers rofessional model; learning climate.)	onal	Significant limitations to suitability of t teacher	his	Cimitations this teache performan	er's	Effective teacher enabling effective learning	pi te	o ery effective, roactive acher upporting ositive learning	An exce role mo a teach	eptior del a
Com	nents										
Desc	ribe STRENGTHS of this teacher/faculty										
Actio	ns or Areas FOR IMPROVEMENT										

Appendix 4 Tips for Supporting Students in Distress

Tips for Tutors

MD Program UNIVERSITY OF TORONTO

Tips for Supporting Students in Distress

Remember

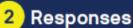
1

You are NOT in a clinical physician role

1

- Personal health information is still managed as per PHIPA
- Safety over confidentiality

Don't:	Instead:
Take a history	 Acknowledge student's distress Connect them to appropriate resources, including any supports student currently has in place Keep notes on your encounter
Promise absolute confidentiality	 Reassure student you will keep information as private as you can, and that you will take direction from them, unless you are concerned about safety
Offer/provide psychotherapy	 Follow up/check in with the student to ensure they have connected with appropriate resources, if student gives you permission to do so Maintain appropriate, professional boundaries



Link students to appropriate resources (3) based on the type of concern.

Type of Concern	Details	Suggested Resource
Emergent	 Imminent risk of harm to self or others Sudden/significant change in level of function 	 Dial 911 Local Emergency Department 2, 4, 9, 10, 13
Urgent	 Attention needed within 48 hours 	 As per emergent above <u>1</u>, 4, 5, 12
Non-urgent	 Attention needed within 2 weeks 	• <u>1</u> , 5, 6, 12
Student Mistreatment	 See 7 & 8 Consider if situation is reportable 	▶ <u>1</u> , 3, 11
Unsure	 You are looking for some direction re how to proceed 	▶ <u>1</u>

Tips for Tutors (continued)

3 Resources

Resource:	Contact Info:
1. OHPSA Naylor Building, 6 Queen's Park Cres. W., 3rd Floor	416-978-2764 md.utoronto.ca/ohpsa
2. CAMH Emergency Department 250 College Street	416-979-6885 <u>camh.ca</u>
3. College of Physicians and Surgeons of Ontario (CPSO) 80 College Street	1-800-268-7096 <u>cpso.on.ca</u>
 Gerstein Centre (24hr crisis phone service) 100 Charles Street East or 1045 Bloor Street West 	416-929-5200 gersteincentre.org
5. Health & Wellness Centre (St. George) 214 College Street, 2nd floor Suite #232	416-978-8030 studentlife.utoronto. <u>ca/hwc</u>
6. Health & Wellness Centre (UTM) 1123A – 3359 Mississauga Rd. N., Davis Building (around the corner from the Bookstore)	905-828-5255 utm.utoronto.ca/ health/wellness
7. Protocol for addressing incidents of discrimination, harassment, mistreatment, and other unprofessional behaviour	<u>md.utoronto.ca/</u> <u>student-</u> <u>mistreatment</u>

3 Resources

Resource:	Contact Info:
8. University of Toronto Conflict of Interest and Close Personal Relations	provost.utoronto.ca/ planning-policy/conflict-of- interest-close- personal-relations
9. St. George – Campus Police 21 Sussex Ave	Enquiries: 416-978-2323 Emergency: 416-978-2222 <u>campuspolice.utoronto.ca</u>
10. UTM – Campus Police 3116–3359 Mississauga Rd. N., Davis Building	Enquiries: 905-828-5200 Emergency: 905-569-4333 utmutoronto.ca/campus-police/
11. U of T Sexual Violence Prevention & Support Centre St. George campus: Gerstein Science Information Centre (Gerstein Library), Suite B139 UTM: Davis Building, Room 3094G	416-978-2266 (for both locations) sypcentre.utoronto.ca
12. What's up Walk-in Clinic(s) Toronto – downtown Toronto – west	416-395-0660 (downtown) 416-394-2424 (west) <u>whatsupwalkin.ca</u>
13. Other	safety.utoronto.ca

Appendix 5 Teaching Log

Department of Family and Community Medicine Undergraduate Electives Program

This log will help you to keep track of the undergraduate teaching you do in the Family Medicine Electives Program. An accurate record of teaching is essential for application for appointment or promotion.

NAME OF PHYSICIAN:	ACADEMIC YEAR:			
STUDENT'S NAME	YR 1,2,3 or 4	DATES OF ELECTIVE	# OF HALF- DAYS	

Appendix 6 Sample Learning Contract

Student: ______Supervisor: _____

Learning Objectives	Resources & Strategies	Evidence of Accomplishment	Target Date for Completion
A) KNOWLEDGE		•	
- exposure to ambulatory care approach to some of the most common probs in F.P., e.g.	 review previous rotations, placements, interests, projects 		
pharyngitis	- After Hours Clinic, observe different preceptors for different approaches	- log card - able to treat	- mid-evaluation
vaginitis	- direct observation - STD clinic - textbook, article	 case review with preceptor narrative report 	
diabetes mell.	 Diabetes Ed'n Clinic direct observation Cdn Diabetes Assoc reference articles 	- COSS - OSCE exam	- end unit
 learn about most current treatment strategies for osteoporosis 	 osteoporosis program chart review, textbook book specific pt medline search, internet 	- academic project presentation	- end unit
 acquire familiarity with common OTC meds & how to prescribe 	 pharmacy in area pharmaceutical rep reference articles ask pts what works 	 increasing prescribing over course of rotation 	
B) SKILLS			
- focused history taking	 review notes with preceptor case presentation videotape 		
 improve MSK exam skills knee shoulder 	 direct observation Sports Med Clinic, physiotherapy clinic rheumatology selective 	- summarize case - OSCE; role play - videotape	
 ankle begin to develop time mgt skills 	- clock in room - secretary to help - patient to help		
- improve common Xray interpretation skills	- ER - Radiologist	- increase # patients seen/day	
<u>C) ATTITUDES</u> - develop a non-judgmental approach to sensitive issues	- role model - observe 1 way mirror - book appropriate pt	- role play	
- recognize impact of illness on pt/family	 interview family members house visits 		
- medicolegal issues	 review College notices, reports done by preceptor case studies e.g. child abuse 	- review students notes and medicolegal issues related to them	

Date of 1st review: ______ Date of mid-unit review: _____ Date of end-of-unit review: ______

TO: Our Patients

FROM: Dr. Greig, Dr. Harris, Dr. Newman and Dr. Rosen

Our practice has been chosen as a teaching practice; this means that university medical students will spend time in our office, seeing our patients under our supervision and direction.

We feel honoured by our selection to be part of the clinical teaching team associated with the university, but we recognize that for some patients this may pose a problem. Some patients feel reluctant to be seen by a medical student, even though we will be supervising. Of course it is very helpful for the students to develop their skills seeing patients in an office, and we are grateful to all patients who help and participate in this process. However, the comfort and security of our patients is a major priority, so if any patients object to being seen by a medical student, please let your preference be known and we will schedule your appointment when no students are in the office.



Preceptor Funding Program – Guidelines

Background

Since January 2011, the Faculty of Medicine has received funding from the MOHLTC to support preceptors who teach clerks and residents in community based sites, clinics and offices. The Faculty of Medicine receives the funds through an agreement with the MOHLTC, and the relevant community sites have entered into an agreement with the Faculty of Medicine which outlines terms, conditions and responsibilities associated with the funding. The Preceptor Payment Program is administered through the PostMD Office. Below are the current guidelines for funding of community preceptor teaching activity and the payment process. As the MOHLTC has provided a fixed amount for this teaching activity, it is important to adhere to these guidelines.

Funding

- A maximum of \$1,000 per learner, per 4-week (28 days) block is available.
- Funding paid based on a daily rate of \$35.71/day.
- Funding follows learners, not the preceptor;
- Funding will be issued to the community hospital, teaching site, Public Health Unit, specialized setting, or directly
 to the preceptor as indicated by validated U of T rotational data (down to the ½ day).
- Funding can only be paid to teaching sites and public health units with a U of T affiliation.
- HST is not included in the preceptor payment amounts paid to hospitals. Hospitals paying HST to preceptors at their site will invoice the Post MD Education office for reimbursement of HST paid.

Learner & Rotational Guidelines

- All funding decisions will be based on U of T rotational data with the exception of clerks over the holiday break during which only 2 weeks of the rotation will be paid.
- Learners must be U of T residents and Year 3 and 4 medical students training in community hospitals, teaching
 practices, Public Health Units, or doctor's offices i.e. not AHSC full affiliates
- Core rotations, electives and selectives are eligible for residents and undergraduate clerks, but the rotation <u>must</u> be required to complete the MD or residency program i.e. rotations cannot be done on a voluntary basis.
- All non-degree U of T undergraduate MD student and sponsored residents are eligible for funding. Clinical Fellow
 rotations are ineligible for preceptor funding.
- Supervision of Family Medicine residents on Family Medicine rotations is not eligible, however supervision of Family medicine residents doing eligible specialty rotations and supervision of clerks on family medicine blocks is eligible.

Preceptor Guidelines

- Preceptors must be MDs, and, have a current U of T academic appointment with a Faculty of Medicine Clinical Department or the Dalla Lana School of Public Health
- · Preceptors may hold an academic appointment at another University in addition to the U of T appointment.
- Preceptors who are funded from another source which recognizes teaching of students and/or residents are ineligible for preceptor funding. Such sources would include: Alternate Funding Plans (AFP funds); Alternate Payment Plans (APP funds); Practice Plans which recognize teaching; Salary or stipends which recognize supervision or education included in the job description; ROMP funded rotations

If you have any questions regarding teaching activity and verification of data input to the T-IME system, please contact natali.chin@utoronto.ca . Questions regarding payment may be directed to colin.fleming@utoronto.ca